Diverse Downtowns

75 of the region’s downtowns were analyzed, and each were assigned a Diversity Score and a Pandemic Impact Score on scales of 1—100, with one being the most diverse and least impacted.

This effort found that more diverse downtowns were generally less impacted by the economic shutdown related to the COVID-19 pandemic.

All 75 of the downtowns that were analyzed are listed, along with their Pandemic Impact Scores, in order from most to least diverse.

Disclaimer: This is an analysis of visits to and trade areas of the region’s downtowns. However, it is not an economic impact analysis. Retail sales were not part of this body of work.
Characteristics that **reduced** the pandemic’s impact:

Downtowns with the following characteristics were generally less impacted by the pandemic than their peers.

<table>
<thead>
<tr>
<th>Development</th>
<th>Diversity</th>
<th>People</th>
<th>Trails</th>
<th>Walkability</th>
</tr>
</thead>
<tbody>
<tr>
<td>Recent mixed-use, residential, and retail developments within the downtowns increased diversity as well as resiliency.</td>
<td>Downtowns with diverse built environments, demographics, local economies, mix of uses, and transportation options, were less impacted.</td>
<td>Diverse and permanent residential populations located within the downtowns provided retailers with customers even as people stayed close to home.</td>
<td>Existing Circuit Trails connected downtowns with open space and enabled alternative modes of transportation.</td>
<td>Historic downtowns with more pedestrian-friendly built environments had greater resiliency.</td>
</tr>
</tbody>
</table>
Characteristics that **exacerbated** the pandemic’s impact:

Downtowns that lacked the characteristics found to reduce the pandemic’s impact, or that were more greatly defined by the following characteristics, were generally more impacted by the pandemic than their peers.

**Cars**
Auto-oriented downtowns with lower Walk Scores and more cars per household were more impacted by the pandemic.

**Colleges**
Downtowns that are overly-reliant on these anchor institutions were less resilient during the pandemic.

**Goods & Services**
As the share of Neighborhood Goods & Services (NGS) retailers increased in a downtown, so did the pandemic’s impact.

**Transit**
The pandemic significantly reduced transit ridership, and this impact had a ripple effect in transit-oriented downtowns.

**Vacancy**
The pandemic had a greater impact as downtown vacancy rates increased.
For the 75 downtowns analyzed, each were assigned a Diversity Score and a Pandemic Impact Score on scales of 1—100, with one being the most diverse and least impacted. The more diverse downtowns were generally less impacted by the pandemic.

Norwood's downtown has a robust residential population with a healthy mix of retail types. It also has a number of cultural uses. However, it lacks the historic and walkable built environment, as well as the number of civic and office uses that other downtowns have. These qualities are why Norwood received a Diversity Score of 60, which indicates that it is one of the least diverse downtowns in the region.

The downtown’s overall lack diversity most likely exacerbated the pandemic’s impacts. This is reflected in its Pandemic Impact Score of 67, which makes Norwood the 8th most impacted downtown.
Downtown Typologies

Nine downtown typologies were identified and the average Pandemic Impact Score was determined for each: Brewery (45), Circuit (48), Classic (46), College (50), Core (43), Expanding (42), Historic (47), Opportunity (45), and Transit-Oriented (50).

In general, more typologies equated to a lower Pandemic Impact Score. Norwood is considered to be one typology: Transit-Oriented.

Downtowns that are considered to be one typology had an average Pandemic Impact Score of 61, and Norwood’s typology was one of the most impacted in the region with an average score of 50.
A negative correlation between the estimated population of the region's downtowns and the Pandemic Impact Score was identified. In other words, the larger the downtown population, the smaller the impact.

In 2019, the population in Norwood's downtown was estimated to be 203, compared to the average of 165 for all downtowns and 326 for the least impacted downtowns.
Retail accounts for 47% of the uses in Norwood, which is less than the averages of 57% for all downtowns and 60% for the least impacted downtowns.

In the least impacted downtowns, *Food & Beverage* (FB) and *General Merchandise, Apparel, Furnishings & Other* (GAFO) retailers each accounted for smaller shares at 30% and 38%, respectively. On average, as the share of each of these increased the Pandemic Impact Score decreased.

Conversely, *Neighborhood Goods & Services* (NGS) retailers made up a much larger share of 30% in the least impacted downtowns. In general, as the share of NGS retailers increased, so did the Pandemic Impact Score.

Mix of Uses

Retail accounts for 47% of the uses in Norwood, which is less than the averages of 57% for all downtowns and 60% for the least impacted downtowns.

In the least impacted downtowns, *Food & Beverage* (FB) and *General Merchandise, Apparel, Furnishings & Other* (GAFO) retailers each accounted for smaller shares at 30% and 38%, respectively. On average, as the share of each of these increased the Pandemic Impact Score decreased.

Conversely, *Neighborhood Goods & Services* (NGS) retailers made up a much larger share of 30% in the least impacted downtowns. In general, as the share of NGS retailers increased, so did the Pandemic Impact Score.
Visits to Downtown

Geolocated, deidentified cellphone location data was analyzed to determine the pandemic's impact on visits to the region's downtowns and their trade areas. Visits to Norwood were as follows:

- **Pre-Pandemic**
  - Delaware: 5.5%
  - Maryland: 0.2%
  - New Jersey: 4.6%
  - New York: 0.0%
  - Pennsylvania: 89.7%

- **Shutdown | March 13 - June 15, 2020**
  - Delaware: 3.5%
  - Maryland: 0.0%
  - New Jersey: 0.0%
  - New York: 0.0%
  - Pennsylvania: 96.5%

- **Reopening | June 16 - October 31, 2020**
  - Delaware: 3.6%
  - Maryland: 0.0%
  - New Jersey: 3.1%
  - New York: 0.0%
  - Pennsylvania: 93.3%
Pre-pandemic, visitors to Norwood primarily came from Delaware and Philadelphia Counties, as well as from beyond the region. During the pandemic, most visits came from nearby portions of Delaware County.

Between August 2018 and March 2020, 3,477 people visited the downtown, which was significantly less than the average of 8,800 visits for all of the downtowns.

During the shutdown (March 13 - June 15) there were 125 visits, and during the reopening period (June 16 - October 31) there were 260 visits to Norwood.
During the economic shutdown, there were 125 visits to Norwood compared to 935 visits during the same period in 2019. This equated to an 87% reduction, which was one of the greatest reductions observed.

The average number of visits during the shutdown period was 439 compared to 2,450 visits during the same period in 2019, which equated to an average reduction of 81%.

Gloucester City’s downtown had the smallest reduction in visits at 66%, and the average for the least impacted downtowns was 81%.
Visits to Norwood increased by 108%, one of the largest increases observed, during the reopening period to a total of 260 visits. This was 77% fewer than the 1,117 visits that occurred during the same period in 2019.

On average, visits increased by 62% for all downtowns, to approximately 700 visits, and by 91% for the least impacted downtowns, to approximately 1,700 visits.

New Hope observed the greatest increase at 215%, with more than 2,800 visits during that time.
Norwood’s pre-pandemic trade area was a 27 minute drive time, and the trade area shrank by 30%, one of the greatest impacts observed, during the shutdown to 19 minutes. During reopening, the trade area had a 7% recovery to 21 minutes.

The average pre-pandemic trade area was 31 minutes, with a 23% reduction during the shutdown down to 24 minutes. The average recovery was 10% for all downtowns up to 27 minutes.

At 69 minutes, New Hope was the only downtown with a trade area that extended beyond an hour. It was also the only downtown to have a larger trade area during reopening (72 minutes) than it did pre-pandemic.